# Q4 2023 Consumer Quarterly Report





## **General Market Commentary**

Global M&A activity for Q4 of 2023 increased 13% on a YoY basis from approximately \$774.2 billion (Q4 2022) to \$872.5 billion (Q4 2023), bringing 2023's full-year M&A value to \$2.9 trillion, representing a 19% YoY decline from 2022's \$3.6 trillion. We are encouraged by the Q4 increase, in light of the continuing positive YOY quarterly comparisons trends we have been seeing since the beginning of Q2 of 2023. This increasing trend of deal value metrics makes even more logical sense, and is in keeping with past cycles, given that the Fed has paused any additional rate hikes since July. It is no coincidence, now or over historical periods, that when the Fed quiets its activity, both buyers and sellers alike have an easier time establishing an equilibrium of expectations around valuation metrics and the attendant cost of debt. We anticipate that this "quiet" period will remain the status quo for the Fed as we make our way through the first half of 2024, as trade-offs between major catalysts for action, such as inflation and unemployment, continue to offset each other. Marry this macro-overlay with strong pent-up demand to become more proactive in the PE space, and we anticipate the YOY quarterly increases to continue. The current strength of the public markets year to date, and some exceptionally large M&A announcements that have already been made in 2024, would only seem to lend credence to this viewpoint. For owners/sellers who are contemplating a transaction we would recommend acting soon, given this backdrop and before the potential overhang of November Presidential elections kicks in.

#### VC Details & Outlook:

In 2023, US VC firms completed approximately 15,766 deals with a cumulative value of \$170.6 billion, representing a 10% YoY decrease in dealmaking and 30% decrease in deal value compared to 2022 figures (17,592 deals totaling \$242.2 billion).<sup>2</sup>

During Q4, US VC fundraising totaled approximately \$24.2 billion, representing a 157% sequential increase from Q3 2023 (\$9.4 billion).<sup>2</sup>

US VC fundraising totaled approximately \$66.9 billion across 474 funds for the year, representing an approximate 61% YoY decrease in fundraising dollars and 65% decrease in participating funds (\$172.8 billion raised 1,340 funds at the end of 2022).<sup>2</sup>

In 2023, sponsors exited approximately 1,129 US VC-backed companies with a cumulative exit value of \$61.5 billion, representing an approximate 19% YoY decrease in exit count and 22% decrease in exit value compared to 2022 figures (1,401 companies valued at \$78.6 billion).2

#### PE Details & Outlook:

In 2023, US PE firms completed approximately 7,346 deals with a cumulative value of \$645.3 billion, representing a 16% YoY decrease in dealmaking and 29% decrease in deal value compared to 2022 figures (8,755 deals totaling \$915.1 billion).3

During Q4, US PE fundraising totaled approximately \$132.8 billion, representing a 49% sequential increase from Q3 2023 (\$89.0 billion).<sup>3</sup>

US PE fundraising topped \$374.8 billion across 381 funds for the year, representing an approximate 1% YoY decrease in fundraising dollars and 51% decrease in participating funds (\$379.2 billion raised across 779 funds at the end of 2022).3

In 2023, sponsors exited approximately 1,121 US PE-backed companies with a cumulative exit value of \$234.1 billion, representing an approximate 17% YoY decrease in exit count and 23% decrease in exit value compared to 2022 figures (1,356 companies valued at \$306.0 billion).3

### **Europe:**

M&A deal value in Europe totaled approximately \$256.72 billion in Q4,4 up 81% from Q3 2023 (\$142.0B) and 25% from Q4 2022 (\$206.2B). Noteworthy transactions during Q4 included Kering's (PAR: KER) acquisition of Creed Fragrances for \$3.83 billion, Orora's (ASX: ORA) acquisition of Saverglass for \$1.43 billion, and Georg Fischer's (SWX: GF) acquisition of Uponor (HEL: UPONOR) for \$2.22 billion. M&A activity in this region is poised for growth amid easing monetary policies, heightened ESG focus, and booming sectors like artificial intelligence (AI), technology, and consumer health.

## **Asia Pacific:**

M&A deal value in Asia totaled approximately \$130.43 billion in Q4,5 decreasing 25% from Q3 2023 (\$174.5B) and Q4 2022 (\$174.3B). Of note were the acquisitions of Jabil's (NYS: JBL) manufacturing operations in Chengdu and Wuxi by BYD Electronic (HKG: 00285) for

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\$2.2 billion, Ramsay Sime Darby Health Care by Columbia Asia for \$1.22 billion, and ALLCAR by Auto Hands for \$1.04 billion. Escalating geopolitical tensions between China and the US have subdued cross-border activity and overall M&A; however, a potential boost is anticipated from the heightened M&A volumes in Japan, where deal value increased by 23% YoY ( $^{\sim}$  \$100 billion in 2022) and delivered roughly \$123 billion in 2023.

#### North America:

M&A deal value in North America totaled approximately \$411.98 billion in Q4,<sup>7</sup> up 10% from Q3 2023 (\$375.0B) and 53% from Q4 2022 (\$269.0B). Noteworthy Q4 deals included the acquisition of Activision Blizzard (NAS: ATVI) by Microsoft (NAS: MSFT) for \$68.1 billion, the acquisition of Hostess Brands (NAS: TWNK) by The J.M. Smucker Co. (NYS: SJM) for \$5.6 billion, and the acquisition of Newly Weds Foods by Redwood Holdings through an estimated \$4.0 billion LBO. As we discussed in our Q3 Report, North American markets appear to be displaying signs of improvement as easing inflation inspires hope for future interest rate declines.

#### **Consumer Sector:**

A total of 171 M&A transactions closed in the US and Canada in Q4 2023 across the Food & Beverage; Retail, Catalog and E-Commerce; and Consumer Discretionary sectors (as defined on page 7). The number of closed M&A transactions in these verticals is up approximately 19% from Q3 2023 (144) and 2% from Q4 2022 (168). While the Consumer Sector dealmaking landscape has faced challenges over the past two years, PwC notably predicts "acquisitions will continue to be driven by the need for technology and sustainability capabilities as well as deals that enhance supply chain security or help build resilience, such as expansion in adjacent markets."

- <u>Food & Beverage:</u> A total of 96 M&A transactions closed in the US and Canada in Q4 2023 in the Food & Beverage sector, up approximately 12% from Q3 2023 (86) and flat from Q4 2022 (96). Ongoing buyer interest for key trends such as Clean Label, private label, sustainable/ethical sourcing, and "better for you" ingredients, along with companies' ability to handle cost changes and pricing pressures, is expected to support M&A activity in this sub-sector.
- Retail, Catalog and E-Commerce: A total of 35 M&A transactions closed in the US and Canada in Q4 2023 in the Retail, Catalog and E-Commerce sectors, up approximately 40% from Q3 2023 (25) and down 10% from Q4 2022 (39). Despite in-person shopping continuing to dominate the majority of purchases made in the United States, e-commerce has emerged as a crucial component of company strategies. Embracing an omnichannel approach that seamlessly integrates physical and digital presences, while leveraging disruptive technologies such as artificial intelligence (AI), is anticipated to drive both category growth and acquisition activity.
- Consumer Discretionary: A total of 40 M&A transactions closed in the US and Canada in Q4 2023 in the Consumer Discretionary sector, up approximately 21% from Q3 2023 (33) and Q4 2022 (33). With inflation showing signs of moderation, we expect this sub-sector to sustain its momentum from Q4 2023.

As we migrate through Q1 of 2024, valuations seem to have settled into a new normal, we expect to see a continued acceleration of transaction volumes and absolute values in the M&A sector. This is especially likely given that the Fed seems satisfied at the current static posture, with a slight tilt towards potential rate cuts in the coming months. This stabilization of the economic backdrop, along with the resilience of certain sought after themes and trends in sought after targets, should prove a stable base from which to rebound. Specifically, in the consumer sector where we do our work, trends of sustainability, wellness, transparent supply chains, and omnichannel connectivity continue to rise to the forefront of import. Further, as stated in our opening paragraph, sellers considering going to market would be well served to begin that process sooner rather than later. We at Tully & Holland, as we have for over 30 years, remain ready to advise, serve, and advocate on behalf of owners, entrepreneurs, strategic acquirers, and private equity firms across the consumer spectrum. We look forward to working with you.

Source(s): 1. ANALYSIS: Despite Q4 Boost, 2023 M&A Deal Volumes Disappoint, Bloomberg Law. 2. Q4 2023 PitchBook-NVCA Venture Monitor, PitchBook. 3. Q4 2023 US PE Breakdown, PitchBook. 4. M&A in 2023 and Trends for 2024, mergers.whitecase.com, White & Case. 5. Private equity investments in Asia-Pacific at 5-year low, S&P Global Market Intelligence. 8. Global M&A Trends in Consumer Markets, PwC. & Tully & Holland research.

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# **Notable Q4 2023 Transactions**

| Target   | Acquirer                   | Acquisition Summary  |
|--|----------------------------|--|
| Hostess* BRANDS                                | THE <b>J.M. SMUCKER</b> Cº | <ul> <li>Hostess Brands Inc. (NAS: TWNK), a Kansas-based developer, manufacturer, and distributor of sweet snacks, was acquired by The J.M. Smucker Co. (NYS: SJM) for \$5.60 billion on November 7<sup>th</sup>, 2023.</li> <li>Hostess provides sweet baked goods, cookies, bread, and buns that are sold under the Hostess, Voortman, Dolly Madison, Cloverhill, and Big Texas brands.</li> <li>With the Hostess acquisition, J.M. Smucker has gained a stronger position in this highly attractive segment with popular brands that consumers love.</li> </ul> |
| <b>NEWLY WEDS</b> ; roccs inspiring new tastes | REDWOOD                    | <ul> <li>Newly Weds Foods, an Illinois-based producer of food products, was acquired by Redwood Holdings through an estimated \$4.00 billion LBO on December 1<sup>st</sup>, 2023.</li> <li>Newly Weds Foods provides a range of offerings including ingredients for raw meat and poultry, food coatings, food safety and functional ingredients, as well as seasoning and sauce products.</li> <li>The transaction was supported by approximately \$2.43 billion of debt financing.</li> </ul>  |
| 1760   | KERING                     | <ul> <li>Creed Fragrances, a U.Kbased manufacturer of luxury perfumes, was acquired by Kering (PAR: KER) for \$3.88 billion on October 17<sup>th</sup>, 2023.</li> <li>The acquisition provides Kering with the required scale, financial foundation, and strategic platform for fostering growth of additional Kering fragrance franchises.</li> </ul>  |
| ALPHIA   | PAI                        | <ul> <li>Alphia, a Utah-based manufacturer of health-focused pet foods and treats, was acquired by PAI Partners through a \$1.36 billion LBO on October 2<sup>nd</sup>, 2023.</li> <li>With the support of PAI Partners, the company will accelerate further North American growth, both organically and through acquisitions.</li> <li>The transaction was supported by \$751.27 million of debt financing.</li> </ul>  |
| Mondelēz,                                      | PERFEIII<br>(van Nelle)    | <ul> <li>The chewing gum business of Mondelez International (NAS: MDLZ) was acquired by Perfetti Van Melle for \$1.35 billion on October 2<sup>nd</sup>, 2023.</li> <li>The acquisition complements Perfetti Van Melle's portfolio of global</li> </ul>  |

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(Chewing Gum Business)

brands and advances Mondelez's portfolio reshaping strategy, as it

continues striving to deliver 90% of revenue in its core categories of

chocolate, biscuits, and baked snacks.



M&A Transaction Multiples Т&Н

Revenue (\$ Millions)

< \$100

> \$100

EV/EBITDA

EV/EBITDA EV/REVENUE 5.64x 1.54x 7.50x 1.63x

**M&A Market Trends** 

**T&H Consumer M&A Index\*** 

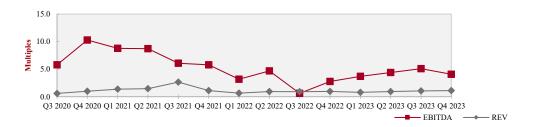
EV/EBITDA EV/REVENUE

9.40x 0.88x 15.44x 0.60x

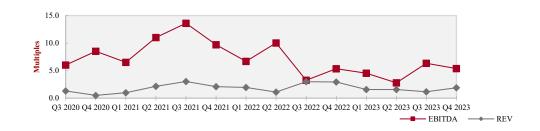
Source: Pitchbook, Data is for Q4 2023, M&A Market Trends Data includes the median multiples for all completed M&A and buyout deals disclosed on Pitchbook for Q4. T6H Consumer M&A Index include Food & Revariance, Retail Catalogua & F-Commerce and Consumer Discretionary, cas defined on a complete for the province in province in the province of the province in the province of the province in the p

## **M&A Quarterly Market Trends - Enterprise Value Multiples**

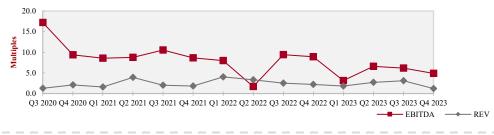
\$0-\$50mm



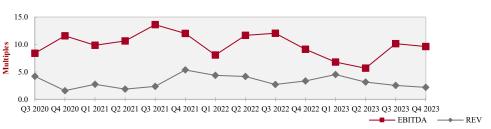
\$50mm-\$100mm



\$100mm-\$250mm



**Greater than \$250mm** 



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## Food & Beverage Overview – US & Canada



| Transaction Value              | Q4<br>2021 | Q1<br>2022 | Q2<br>2022 | Q3<br>2022 | Q4<br>2022 | Q1<br>2023 | Q2<br>2023 | Q3<br>2023 | Q4<br>2023 |
|--------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Not Disclosed                  | 110        | 98         | 99         | 82         | 78         | 82         | 108        | 77         | 83         |
| < \$10 mm                      | 5          | 7          | 6          | 3          | 4          | 1          | 3          | 2          | 1          |
| \$10 - 25 mm                   | 1          | 2          | 1          | 1          | 2          | 4          | 0          | 0          | 1          |
| \$25 - 50 mm                   | 0          | 2          | 1          | 1          | 2          | 2          | 2          | 1          | 2          |
| \$50 - 100 mm                  | 3          | 1          | 0          | 4          | 1          | 2          | 0          | 1          | 2          |
| \$100 - 500 mm                 | 2          | 6          | 2          | 1          | 6          | 0          | 2          | 3          | 2          |
| > \$500 mm                     | 7          | 3          | 2          | 7          | 3          | 2          | 2          | 2          | 5          |
| Total # Quarterly Transactions | 128        | 119        | 111        | 99         | 96         | 93         | 117        | 86         | 96         |
| % Change vs. Prior Year Period | 45.5%      | 4.4%       | -3.5%      | -18.9%     | -25.0%     | -21.8%     | 5.4%       | -13.1%     | -          |

Source(s): Pitchbook, Tully & Holland Research.

Note: Food and Beverage transactions are comprised of Food Distributors, Food Retail, Beverages, Brewers, Distillers and Vintners, Soft Drinks, Food Products and Packaged Foods and Meats.

## Retail, Catalog & E-Commerce Overview - US & Canada



| Transaction Value              | Q4<br>2021 | Q1<br>2022 | Q2<br>2022 | Q3<br>2022 | Q4<br>2022 | Q1<br>2023 | Q2<br>2023 | Q3<br>2023 | Q4<br>2023 |
|--------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Not Disclosed                  | 37         | 35         | 33         | 32         | 33         | 32         | 31         | 21         | 29         |
| < \$10 mm                      | 1          | 1          | 1          | 0          | 2          | 2          | 1          | 2          | 3          |
| \$10 - 25 mm                   | 1          | 1          | 0          | 1          | 0          | 0          | 0          | 0          | 1          |
| \$25 - 50 mm                   | 0          | 0          | 0          | 1          | 1          | 0          | 1          | 0          | 0          |
| \$50 - 100 mm                  | 2          | 0          | 0          | 3          | 0          | 1          | 1          | 1          | 0          |
| \$100 - 500 mm                 | 4          | 1          | 2          | 0          | 1          | 2          | 0          | 1          | 2          |
| > \$500 mm                     | 1          | 2          | 1          | 1          | 2          | 0          | 1          | 0          | 0          |
| Total # Quarterly Transactions | 46         | 40         | 37         | 38         | 39         | 37         | 35         | 25         | 35         |
| % Change vs. Prior Year Period | -16.4%     | -40.3%     | -44.8%     | -7.3%      | -15.2%     | -7.5%      | -5.4%      | -34.2%     | -10.3%     |

Source(s): Pitchbook, Tully & Holland Research

Note: Retail, Catalog & E-Commerce transactions are comprised of Internet and Direct Marketing Retail, Multiline Retail, Apparel Retail, Computer and Electronics Retail, Home Improvement Retail, Specialty Stores and Home Furnishing Retail.

#### Consumer Discretionary Overview – US & Canada



| Transaction Value              | Q4<br>2021 | Q1<br>2022 | Q2<br>2022 | Q3<br>2022 | Q4<br>2022 | Q1<br>2023 | Q2<br>2023 | Q3<br>2023 | Q4<br>2023 |
|--------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Not Disclosed                  | 33         | 38         | 32         | 38         | 28         | 33         | 36         | 29         | 29         |
| < \$10 mm                      | 1          | 0          | 0          | 1          | 1          | 1          | 1          | 1          | 5          |
| \$10 - 25 mm                   | 1          | 1          | 0          | 0          | 0          | 0          | 0          | 1          | 1          |
| \$25 - 50 mm                   | 4          | 1          | 0          | 0          | 1          | 0          | 1          | 0          | 0          |
| \$50 - 100 mm                  | 1          | 0          | 0          | 0          | 0          | 1          | 0          | 0          | 1          |
| \$100 - 500 mm                 | 2          | 2          | 2          | 2          | 2          | 0          | 1          | 2          | 3          |
| > \$500 mm                     | 1          | 2          | 2          | 1          | 1          | 1          | 1          | 0          | 1          |
| Total # Quarterly Transactions | 43         | 44         | 36         | 42         | 33         | 36         | 40         | 33         | 40         |
| % Change vs. Prior Year Period | 48.3%      | 18.9%      |            | 5.0%       | -23.3%     | -18.2%     | 11.1%      | -21.4%     | 21.2%      |

Source(s): Pitchbook, Tully  ${\mathcal E}$  Holland Research.

Note: Consumer Discretionary transactions are comprised of Home Furnishings, Housewares and Specialties, Leisure Products and Beauty Care Products.

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# Food & Beverage M&A Transactions – US & Canada

(In Food & Beverage M&A 96 deals were closed in Q4 2023)

| Deal Date | Companies  | Investors   | Sellers  |
|-----------|--|---|--|
| 29-Dec-23 | Graffiti Foods   | New Horizons Baking   | Phil and Susan Griesinger  |
| 21-Dec-23 | Team Four Foodservice                                      | AustralianSuper, Claritas Capital, Leonard Green & Partners               |  |
| 20-Dec-23 | A&B Tropical Produce                                       | GrubMarket  | Alan Goldberg and Bobby Wani   |
| 20-Dec-23 | Newk's Eatery  | CapitalSpring, FSC Franchise Co.  | Sentinel Capital Partners  |
| 19-Dec-23 | St. Killian Importing Co.                                  | Total Beverage Solution   | Sheehan Family Companies   |
| 16-Dec-23 | 4 Bulls Meats Seafood & Deli                               | Mason Hills Farms   | Roy McKenzie   |
| 15-Dec-23 | Snappy's Convenience Stores                                | Fast Stop   | W&N Enterprises  |
| 14-Dec-23 | ECG Ventures (Restaurants and Bars)                        | SSP Group   |  |
| 14-Dec-23 | Fulcrum Logistics  | LongueVue Capital, Wagner Logistics                                       |  |
| 14-Dec-23 | KT Produce   | Bratenahl Capital Partners, Indianapolis Fruit Company,<br>Kaulig Capital | Chris Thompson   |
| 13-Dec-23 | 1440 Foods Company   | Bain Capital  | 4x4 Capital  |
| 13-Dec-23 | Daou Vineyards   | Treasury Wine Estates   | Daniel and Georges Daou  |
| 13-Dec-23 | Thirsty Whale Bakery                                       | YoYo Donuts   | Kyle Baker   |
| 13-Dec-23 | Two Trees Beverage Co.                                     | MDWerks IR  |  |
| 12-Dec-23 | Demakes Enterprises  | TowerBrook Capital Partners   | Demakes Family   |
| 11-Dec-23 | Benestar Brands  | Palmex Alimentos, Wind Point Partners                                     | Highlander Partners, Norwest Equity Partners   |
| 11-Dec-23 | Boobie Bakery Lactation Treats                             |   | Amber Luo  |
| 11-Dec-23 | DMB Distribution Alimentaire                               |   | Caisse de dépôt et placement du Québec, Capital Croissance,<br>Desjardins Capital, Fonds de solidarite FTQ |
| 10-Dec-23 | Jack & Jill  | GlacierPoint, Mill Point Capital  | Third-generation family ownership  |
| 08-Dec-23 | Cool River Beverages                                       | GlacierPoint, Mill Point Capital  | Martin Kelly   |
| 08-Dec-23 | Vento's Pizza  | Mederbek Toktosunov and Aigul Kubatbekova                                 | The Vento Family   |
| 04-Dec-23 | Ethica Wines   | ISA - Istituto Atesino di Sviluppo  |  |
| 04-Dec-23 | Wonder Brands Holdings and FGF Brands (Two Pie Facilities) | Olympus Partners, Rise Baking Company                                     | Wonder Brands Holdings and FGF Brands  |
| 01-Dec-23 | Aspen Brewing Company                                      | Westbound & Down  | Legacy Breweries   |
| 01-Dec-23 | Newly Weds Foods   | Redwood Holdings  | Angell Family  |
| 01-Dec-23 | Saladinos  | US Foods Holding  | Saladino Family  |
| 01-Dec-23 | The Ivy Tearoom  |   |  |
| 30-Nov-23 | Freeze Dry It  | Entrepreneurial Equity Partners   |  |
| 29-Nov-23 | Summit Hill Foods  | EagleTree Capital, Misland Capital  | G&L Holdings   |
| 29-Nov-23 | Wickles Pickles  | Fenwick Brands  | Will Sims, Trey Sims, and Andy Anderson  |
| 28-Nov-23 | World Fresh Produce  | Eos Partners, South Mill Champs Mushrooms                                 | Michel Matouk  |
| 27-Nov-23 | No. 96   | Spiritus Ventures   |  |
| 23-Nov-23 | Von's United Beverage                                      | Frank B. Fuhrer Wholesale   | Dan Thompson   |
| 22-Nov-23 | W Group (United States)                                    | Caelestys, HarbourVest Partners, Laboratoire Eapharma                     |  |

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| Deal Date | Companies   | Investors  | Sellers   |
|-----------|---|--|---|
| 17-Nov-23 | Ever Fresh Fruit Company  | Tilia Holdings   | McKnight Family   |
| 16-Nov-23 | Catalina Offshore Products  | Beish Holdings   | Dave Rudie  |
| 15-Nov-23 | La Banquise   | Ashton Family Restaurant   | Annie Barsalou and Marc Latendresse                               |
| 15-Nov-23 | Zócalo Restaurant   | Rreal Tacos  | Lucero Martinez-Obregon, Marco Martinez, and Luis Martinez        |
| 14-Nov-23 | Menu-Mer  | Premium Brands   |   |
| 14-Nov-23 | Newport Lobster Company   | Bellevue Asset Management  | Kenny Haslam  |
| 13-Nov-23 | American Fish & Seafood   | Eddie M's  | Bialick Family  |
| 13-Nov-23 | Blue Apron  | Wonder   | Matt Salzberg, Ilia Papas, and Matthew Wadiak                     |
| 13-Nov-23 | Donahue Brothers  | Favorite Foods   | Donahue Family  |
| 09-Nov-23 | BioSteel Sports Nutrition   | Coachwood Group  | Canopy Growth   |
| 09-Nov-23 | Saugatuck Kitchens  | Catalina Finer Foods, Farragut Capital Partners, Gemini Investors    |   |
| 08-Nov-23 | FreshDirect   | Getir  | Centerbridge Partners, Koninklijke Ahold Delhaize                 |
| 08-Nov-23 | Ecliptic Brewing  | Great Frontier Holdings  | John Harris   |
| 07-Nov-23 | Hostess Brands  | The J.M. Smucker Co.   | Dean Metropoulos, Apollo Global Management Inc, and Alec<br>Gores |
| 06-Nov-23 | Xenia   | Salted   | Prunay Impact   |
| 06-Nov-23 | Bevolution Group  | Sunny Sky Products, The Jordan Company                               | Highlander Partners   |
| 02-Nov-23 | Artisan Kitchens  | AGR Partners, Rembrandt Foods  |   |
| 01-Nov-23 | Country Wine & Spirits  | LQR House  |   |
| 01-Nov-23 | Austin Eastciders   | Blake's Hard Cider   | CAVU Consumer Partners, Christopher Shonk, Clayton Christopher    |
| 01-Nov-23 | Find Your Farmer  | Market Wagon   | Noah Offenkrantz, Ben Green, Spencer Stewart, et. al.             |
| 01-Nov-23 | Sahale Snacks   | CapVest Partners, Second Nature Brands                               | The J.M. Smucker Co.  |
| 01-Nov-23 | Tastes on the Fly   | The Paradies Shops   | H.I.G. Capital  |
| 31-Oct-23 | Club Earlybird  | Society Brands   | Chuckie Gregory and Shelby Gregory                                |
| 31-Oct-23 | Dillinger Brewing   | Borderlands Brewing  | Eric Sipe and Aaron Long  |
| 31-Oct-23 | Piece of Cake   | Brentwood Associates, Chicken Salad Chick, Harris Preston & Partners | Melissa Jernigan  |
| 30-Oct-23 | Griffo Distillery   | MGD Acquisition  | Michael Griffo and Jenny Griffo                                   |
| 30-Oct-23 | James Beard Foundation (Smart Catch Program in New York City, New York) | Where Food Comes From  | JAMES BEARD FOUNDATION, INC.                                      |
| 30-Oct-23 | La Mère Poule   | Belov  | Olymel  |
| 30-Oct-23 | Mt. Vikos   | Atalanta   | United Natural Foods  |
| 27-Oct-23 | Ponyboys Kitchen and Bar  | Michael Grieve   | Ryan Scanlon  |
| 26-Oct-23 | Mile Hi Bakery  | Grupo Bimbo  | Taddonio Family   |
| 24-Oct-23 | PA China Farm   | GrubMarket   | Tony Lin  |
| 19-Oct-23 | CCI Prime   | Frontenac Company, Harvey & Company, Promise Holdings                | Albert Chan   |
| 19-Oct-23 | Mrs. Fields   | Pearl Street Equity, TCBY  |   |
| 19-Oct-23 | Toad Hollow Vineyards   | WarRoom Cellars  | Todd Williams and Francine Williams                               |

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| Deal Date                  | Companies                                     | Investors                                   | Sellers   |
|----------------------------|---|---|---|
| 18-Oct-23                  | Natural State Distributing                    | Republic National Distributing Company      |   |
| 17-Oct-23                  | Vine Cliff Winery                             | SCW Fund                                    | Nell Sweeney  |
| 16-Oct-23                  | Food Hub ATL                                  | What Chefs Want!                            | Dan Sowers  |
| 16-Oct-23                  | Sun Belle                                     | Frutura, Renewable Resources Group          | Janice Honigberg  |
| 12-Oct-23                  | Fat Rosie's Mexican Restaurant                | CapitalSpring                               |   |
| 11-Oct-23                  | Idaho Milk Transport                          | Kenan Advantage Group, OMERS Private Equity | Gene Brice and Robert Brice   |
| 11-Oct-23                  | J&K Ingredients                               | SK Capital Partners                         | CORE Industrial Partners  |
| 10-Oct-23                  | Brave Foods (Brookyln)                        |   | Creatd  |
| 10-Oct-23                  | Galer Estate Vineyard and Winery              | Longwood Gardens                            | Brad Galer and Lele Galer   |
| 06-Oct-23                  | Bazooka Candy Brands                          | Apax Partners                               | Madison Dearborn Partners, The Tornante Company   |
| 05-Oct-23                  | Compound Development Solutions                | R.M. Palmer, Union Capital                  |   |
| 04-Oct-23                  | Junkless                                      | Impact Capital Private Equity               | Quake Capital   |
| 04-Oct-23                  | Spero   | Superlatus                                  | Alumni Ventures, Bessemer Venture Partners, Cathexis<br>Ventures, Craig Dos Santos, Left Lane Capital |
| 04-Oct-23                  | Legacy Wine and Spirits                       | Brandon and Michele Brewer                  | David Bevans and Johnny Akins   |
| 04-Oct-23                  | Ooh La Lemin                                  | Sprecher                                    | Kona Gold Beverage  |
| 03-Oct-23                  | Edward Marc Chocolatier                       | Promise Holdings                            | Edwards Family  |
| 03-Oct-23                  | Sugar Foods                                   | Pritzker Private Capital                    | Tober Family  |
| 02-Oct-23                  | Wine Insiders                                 | Full Glass Wine Co.                         | Drinks  |
| 02-Oct-23                  | Ellwood Thompson's                            | Healthier Choices Management                | Rick Hood   |
| 02-Oct-23                  | Judy G Foods                                  | Piccola Cucina                              | Judy Goodzeck   |
| 02-Oct-23                  | Moelker Orchards And Farm Market              | Farmhaus Cider                              | Moelker Family  |
| 02-Oct-23                  | Mondelez International (Chewing Gum Business) | Perfetti Van Melle                          | Mondelez International  |
| 02-Oct-23                  | The Foodware Group                            | CFS Brands, The Jordan Company              | Olympus Partners  |
| 02-Oct-23                  | Widmer Brothers Brewing                       | Tilray Brands                               | Craft Brew Alliance   |
| 01-Oct-23                  | CH Evans Brewing                              | Common Roots Brewing                        | Neil Evans  |
| 01-Oct-23                  | GA Foods                                      |   | Oxeon Partners, Town Hall Ventures, Warburg Pincus  |
| 01-Oct-23                  | Pacific Highway Wines & Spirits               | Opici Wines & Spirits                       | Giesen Group  |
| Source(s): Pitchbook, Tull | ly & Holland Research.                        |   |   |

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# Retail, Catalog & E-Commerce M&A Transactions – US & Canada

(In Retail, Catalog & E-Commerce M&A 35 deals were closed in Q4 2023)

| 27-Dec-23 Grafton-Priseer Stem Partners Stem Partners Stem Partners Stem Partners Stem Partners Stem Partners Stem Stem Partners Stem Stem Stem Stem Stem Stem Stem Stem   | Deal Date | Companies                           | Investors                                      | Sellers  |
|--|-----------|-------------------------------------|--|--|
| 18-De-23 Badoock & more Coms Franchise Group  18-De-23 Nyerna Sol TruConnect by TV-FIT A-Rod  14-De-23 CerroGash RDE Governmere & Diseaste-Connective Business Sizes Activative Designs  12-De-23 Floral Computer Systems Komel Sales Advanced Software Designs  12-De-23 Spiritual Gangster Unified Commerce Group Bellade  11-De-23 Educational Innovations Finn Scientific, Windjammer Capital Investors  12-De-23 Starboard Cruise Services  12-De-23 Starboard Cruise Services  12-De-23 Tiger Supplies Benchmark Tool & Supply Tiger Companies  13-De-23 Tiger Supplies Benchmark Tool & Supply Tiger Companies  14-De-23 Lighting One) of Orioinnati Ci Di Capital  15-Nev-23 Lighting One) of Orioinnati Ci Di Capital Viseway Supply Matther Streuer  16-Nev-23 Wondersign GigaCout Legistes  18-Nev-23 The Locatio Size Justina Health  18-Nev-23 Toon/Moly Canada Justora Health  18-Nev-23 Toon/Moly Canada Justora Health  18-Nev-23 Saabra Bedding Industries of America Aquiline Capital Partners, TZP Group  18-Nev-23 Saabra Bedding Industries of America Aquiline Capital Partners, TZP Group  18-Nev-23 Source Legistics Palladium Equity Partners  18-Nev-23 Source Legistics Palladium Equity Partners  18-Nev-23 Run Free Preject Fullscarin Partners  27-Oct-23 Windoor (Businesse) Froductivity Software  28-Oct-23 PF Sweb GX Logistics Palladium Equity Partners  18-Oct-23 Prese Government Duris Partners  18-Oct-23 Prese GX Logistics Palladium Equity Partners  18-Oct-23 Prese GX Logistics Processing Systems  18-Oct-23 Design Manni Basic-Space Valor Equity Partners  18- | 27-Dec-23 | Grafton-Fraser                      | Stern Partners                                 | Blackstone                                     |
| 15-Dec-23 Nyama Sol TruConnect by TV FIT A-Rod  14-Dec-23 Carman Redo (E-Commerce & Decedia-Connect Business)  13-Dec-23 Card Computer Systems Rose Sales Advanced Software Designs  12-Dec-23 Spriftual Gangater Unified Commerce Group Beliade  11-Dec-23 Spriftual Gangater Unified Commerce Group Beliade  11-Dec-23 Starboard Oruse Services Business Virial Management Unified Commerce Group Beliade  11-Dec-23 Tiger Supplies Benchmark Tool & Supply Tiger Companies  06-Dec-23 Tiger Supplies Benchmark Tool & Supply Tiger Companies  06-Dec-23 LTD Online Stares Backdord Capital  29-New-23 Ltgfling(One) of Condensel CliD Capital, Wiseway Supply Mattere Streuer  16-New-23 Wondersign Ganda Justera Health  16-New-23 Tre Locals Sale Out-Balack  16-New-23 Tre Locals Sale Out-Balack  08-New-23 Distributor Central OrderMy-Gear  08-New-23 Saelva Bedding Industries of America Aquiline Capital Partners, TZP Group  08-New-23 Distributor Central OrderMy-Gear  08-New-23 Distributor Central OrderMy-Gear  08-New-23 Source Logistics Patient Equipment Unified Capital Partners, Figures  10-New-23 Source Logistics Patient Equipment Authority, Aquiline Capital Partners, Figures  10-New-23 Source Logistics Patient Engine Soldware Capital (China) Diagea  23-Od-23 Run Free Project Figures Authority, Aquiline Capital Partners, Figures  19-Od-23 Will Group (Retail Brands) DIYA Beauty & Wellness Will Group Figures  19-Od-23 Own-Loop  18-Od-23 Own-Loop  18-Od-23 Per Span Marmy Basic Space Unified Start Innovation Partners, Greater Sum Ventures, Habbour'est Partners  19-Od-23 Tre Spa Dr Trever Cates   | 22-Dec-23 | Organic Netra                       | G.O.A.T Brand Labs                             | Rajesh Meempat                                 |
| 14-De-23 Gimen Radio (E-Commence & Cite-ta-Consumer Business) 13-De-23 Card-Canh RDE Gugenheim Partners  12-De-23 Floral Computer Systems Komet Sales Advanced Sothware Designs 12-De-23 Spitulas Cangater Unified Commence Group Beliade 11-De-23 Educational Innovations Flim Scientific, Windjammer Capital Investors  10-De-23 Starboard Cruise Services Unified Commence Group Tiger Supplies Benchmark Tool & Supply Tiger Companies 15-De-23 UTD Orline Stores Benchmark Tool & Supply Tiger Companies 16-Nov-23 Utghting/One) of Cincinnati CiD Capital, Wiseway Supply Matthre-Streuer 16-Nov-23 Wondersign GigaCloud Logistics 15-Nov-23 The Locals Sale Out&Back 14-Nov-23 TonyMely Canada Justera Health 08-Nov-23 DistributorCentral Order/Gear 08-Nov-23 Salava Bedding Industries of America Aquiline Capital Partners, TZP Group 08-Nov-23 Salava Bedding Industries of America Aquiline Capital Partners, TZP Group 08-Nov-23 Codero Hosting Patrnes 09-Nov-23 Codero Hosting Patrnes 10-Nov-23 Source Logistics Patrnes 10-Nov-23 Window (Business/Productivity Pinters Authority, Aquiline Capital Partners, Full Franciscomos Investment & Business Development 10-Nov-23 Window (Business/Productivity Pinters Authority, Aquiline Capital Partners, Full Franciscomos Investment & Business Development 10-Nov-23 Own-Logi Stark Windows Disporter Start Ventures, Huttority Partners 10-Od-23 Windows (Business/Productivity Basic Space Bibs Start November Start Ventures, Huttority Partners 10-Od-23 Adiantic-Pacific Processing Systems 10-Od-23 Tes PS Dr Traffice  10-Od-23 Tes PS Dr Traffice 10-Od-23 Dr Traffice 10-Od-23 Tes PS Dr Traffice 10-Od-23 Tes PS Dr Traffice 10-Od-23 Dr Traffice  | 18-Dec-23 | Badcock & more                      | Conns  | Franchise Group                                |
| 13-De-23   Direct-to-Consumer Business)   Walterbook Street   Cardicable   RDE   Cagazine Partners   | 15-Dec-23 | Niyama Sol                          | TruConnect by TV.FIT                           | A-Rod  |
| 12-Dec23 Floral Computer Systems Komet Sales Advanced Software Designs 12-Dec23 Spiritual Gangster Unified Commerce Group Beliade 11-Dec23 Educational Innovations Finn Scientific, Windjammer Capital Investors  11-Dec23 Startboard Cruise Services LVMH Moet Hennessy Louis Vuitton  06-Dec23 Tiger Supplies Benchmark Tool & Supply Tiger Companies  05-Dec23 Lit Donline Stores Blackford Capital 29-Nov-23 Lighting/One) of Cincinnati CiD Capital, Wiseway Supply Matthre Strouer  16-Nov-23 Wondersign GigaCloud Logistics 15-Nov-23 Tine Locals Sale Out&Basek 14-Nov-23 Tonykloly Canada Justera Health 06-Nov-23 Distributor Central OrderMy-Gear  06-Nov-23 Salatva Bedding Industries of America Aquiline Capital Partners, TZP Group  05-Nov-23 Dollar Shave Club Nexus Capital Management Unilever  01-Nov-23 Codero Hosting Patrons 01-Nov-23 Source Logistics Paladium Equity Partners Novamex (US)  31-Oct-23 Run Free Project Fullsteam  27-Oct-23 Fulfil Engine Starley  19-Oct-23 Fulfil Engine Starley  19-Oct-23 Fulfil Engine Starley  Basic Space Valor Funders  19-Oct-23 Atlantic-Pacific Processing Systems  10-Oct-23 The Spa Dr Traffica Dr. Trever Cates  10-Order Spanning  10-Oct-23 The Spa Dr Traffica Dr. Trever Cates  10-Oct-23 Trever Cates  10-Oct-23 The Spa Dr Traffica  | 14-Dec-23 |                                     | Mainfactor, Wherewithal Partners               | Gimme Radio                                    |
| 11-Dec-23 Spiritual Gangster Unified Commerce Group Beliade  11-Dec-23 Educational Innovations Flinn Scientific, Windjammer Capital Investors  08-Dec-23 Starboard Cruise Services LVMH Moet Hennessy Louis Vuitton  06-Dec-23 Tiger Supplies Benchmark Tool & Supply Tiger Companies  06-Dec-23 LTD Orline Stores Blackford Capital  29-Nov-23 Lighting (One) of Cincinnati CID Capital, Wiseway Supply Matthre Streuer  18-Nov-23 Wondersign GigaCloud Logistics  15-Nov-23 The Locals Sale Out&Back Jake Cohn  14-Nov-23 TonyMoly Canada Justera Health  08-Nov-23 Distribution dentral OrderMy Gear  06-Nov-23 Saatva Bedding Industries of America Aquiline Capital Partners, TZP Group  05-Nov-23 Vusen Terminals Ocean Network Express Nippon Yusen Kaisha  02-Nov-23 Dollar Shave Club Naxus Capital Management Unilever  01-Nov-23 Source Logistics Plaidus Equity Partners Novemex (US)  31-Oct-23 Run Free Project Fullsteam  01-Nov-23 Surre Logistics Plaidus Equity Partners Novemex (US)  31-Oct-23 Surfree Project Fullsteam  27-Oct-23 Suffware Vinder Glusiness/Productivity Pinetee Capital (China) Diageo  19-Oct-23 Fulfill Engine Stahls' Jayson Tompkins  19-Oct-23 Per Sweb General Processing Systems  10-Oct-23 Altantic-Pacific Processing Systems  10-Oct-23 Traffee Directs Stream Vinders Stream Ventures, Hardworkeel partners  10-Oct-23 Traffee   | 13-Dec-23 | CardCash                            | RDE  | Guggenheim Partners                            |
| 11-Dec-23 Educational Innovations Film Scientific, Windjammer Capital Investors  09-Dec-29 Startnoard Cruise Services LVMH Moet Hennessy Louis Vuitton  06-Dec-23 Tiger Supplies Benchmark Tool & Supply Tiger Companies  05-Dec-23 LTD Online Stores Blackford Capital  29-Nov-23 Lighting(One) of Cincinnati CID Capital, Wiseway Supply Matthre Streuer  16-Nov-23 Wondersign GigaCloud Logistics  15-Nov-23 The Locals Sale Out&Back Jake Cohn  14-Nov-23 TonyMoly Canada Justera Health  08-Nov-23 Distributor Central OrderMy-Gear  06-Nov-23 Saatva Bedding Industries of America Aquiline Capital Partners, TZP Group  05-Nov-23 Yusen Terminals Ocean Network Express Nippon Yusen Kaisha  02-Nov-23 Dollar Shave Club Nexus Capital Management Unilawer  01-Nov-23 Source Logistics Palladium Equity Partners  31-Oct-23 Run Free Project Abu Dhabi Investment Authority, Aquiline Capital Partners, Filledistan  27-Oct-23 Schorers Windsor (Business) Productivity Pintere Capital (China) Diageo  23-Oct-23 Windsor (Business) Divy Beauty & Wellness Windsor (Business) Development  19-Oct-23 Fulfill Engine Stahts' Jayson Tompkine  19-Oct-23 Design Maimi' Basic Space Windsor (Stream Systems 11-Oct-23 Alantic-Pacific Processing Systems 11-Oct-23 Trefice Over Traffice Dr. Trevor Cates  10-Oct-23 Traffice Dr. Trevor Cates  | 12-Dec-23 | Floral Computer Systems             | Komet Sales                                    | Advanced Software Designs                      |
| Companies   Comp   | 12-Dec-23 | Spiritual Gangster                  | Unified Commerce Group                         | Beliade  |
| 06-Dec-23 Tiger Supplies Benchmark Tool & Supply Tiger Companies  05-Dec-23 LTD Online Stores Blackford Capital  29-Nov-23 Lighting(One) of Cincinnati CiD Capital, Wiseway Supply Matthre Streuer  16-Nov-23 Wondersign GigaCloud Logistics  15-Nov-23 The Locals Sale Out&Back Jake Cohn  14-Nov-23 TonyMoly Canada Justera Health  08-Nov-23 Distributor Central OrderMy Gear  06-Nov-23 Saatva Bedding Industries of America Aquiline Capital Partners, TZP Group  05-Nov-23 Yusen Terminals Ocean Network Express Nippon Yusen Kaisha  02-Nov-23 Dollar Shave Club Nexus Capital Management Unilever  01-Nov-23 Codero Hosting Palmos 4Screen New England  01-Nov-23 Source Logistics Palladium Equity Partners Novamex (US)  31-Oct-23 Run Free Project Fullsteam Fullsteam  27-Oct-23 Windsor (Business/Productivity Schware)  28-Oct-23 PFSweb GXO Logistics Transcosmos Investments & Business Development  29-Oct-23 WR Group (Retail brands) DIYA Beauty & Wellness WR Group  19-Oct-23 Pulfil Engine Stahler  19-Oct-23 Allantic-Pacific Processing Systems Blue Star Innovation Partners, Greater Sum Ventures, Harbour/Vest Partners  10-Oct-23 The Spa Dr Traffica Dr. Trevor Cates   | 11-Dec-23 | Educational Innovations             | Flinn Scientific, Windjammer Capital Investors |  |
| December 23   LTD Online Stores   Blackford Capital  | 09-Dec-23 | Starboard Cruise Services           |  | LVMH Moet Hennessy Louis Vuitton               |
| 29-Nov-23 Lighting(One) of Cincinnati CID Capital, Wiseway Supply Matthre Streuer  16-Nov-23 Wondersign GigaCloud Logistics  15-Nov-23 The Localis Sale Out&Back Jake Cohn  14-Nov-23 TonyMoly Canada Justera Health  08-Nov-23 DistributorCentral OrderMyGear  06-Nov-23 Saatva Bedding Industries of America Aquiline Capital Partners, TZP Group  05-Nov-23 Yusen Terminalis Ocean Network Express Nippon Yusen Katisha  02-Nov-23 Dollar Shave Club Nexus Capital Management Unilever  01-Nov-23 Codero Hosting Patmos AScreen New England  01-Nov-23 Source Logistics Palladium Equity Partners Novamex (US)  31-Oct-23 Run Free Project Abu Dhabi Investment Authority, Aquiline Capital Partners, Fullsteam  27-Oct-23 Windsor (Business/Productivity Software)  27-Oct-23 PFSweb GXO Logistics Transcosmos Investments & Business Development  20-Oct-23 Wirk Group (Retail brands) DIYA Beauty & Wellness Wirk Group  19-Oct-23 OwnLoop Adam Spiegel  18-Oct-23 Design Miami/ Basic Space  Blue Star Innovation Partners, Greater Sum Ventures, HarbourVest Partners  17-Oct-23 The Spa Dr Traffica Dr. Trevor Cates  | 06-Dec-23 | Tiger Supplies                      | Benchmark Tool & Supply                        | Tiger Companies                                |
| 16-Nov-23 Wondersign GigaCloud Logistics  15-Nov-23 The Locals Sale Out&Back Jake Cohn  14-Nov-23 TonyMoly Canada Justera Health  08-Nov-23 DistributorCentral OrderMyGear  06-Nov-23 Saatva Bedding Industries of America Aquiline Capital Partners, TZP Group  05-Nov-23 Yusen Terminals Ocean Network Express Nippon Yusen Kaisha  02-Nov-23 Dollar Shave Club Nexus Capital Management Unilever  01-Nov-23 Codero Hosting Patmos AScreen New England  01-Nov-23 Source Logistics Palladium Equity Partners Novamex (US)  31-Oct-23 Run Free Project Fullsteam Windson (BusinessiProductivity Software)  27-Oct-23 Windson (BusinessiProductivity Pinetree Capital (China) Diageo  23-Oct-23 PFSweb GXO Logistics Transcosmos Investments & Business Development  20-Oct-23 WR Group (Retail brands) DIYA Beauty & Wellness WR Group  19-Oct-23 OwnLoop Adam Spiegel  18-Oct-23 Design Miami/ Basic Space Blue Star Innovation Partners, Greater Sum Ventures, HarbourVest Partners  17-Oct-23 The Spa Dr Trafflea Dr. Trevor Cates   | 05-Dec-23 | LTD Online Stores                   | Blackford Capital                              |  |
| 15-Nov-23 The Locals Sale Out&Back Jake Cohn  14-Nov-23 TonyMoly Canada Justera Health  08-Nov-23 Distributor Central OrderMyGear  06-Nov-23 Saatva Bedding Industries of America Aquiline Capital Partners, TZP Group  05-Nov-23 Yusen Terminals Ocean Network Express Nippon Yusen Kaisha  02-Nov-23 Dollar Shave Club Nexus Capital Management Unilever  01-Nov-23 Codero Hosting Patmos 4Screen New England  01-Nov-23 Source Logistics Palladium Equity Partners Novamex (US)  31-Oct-23 Run Free Project Fullsteam F | 29-Nov-23 | Lighting(One) of Cincinnati         | CID Capital, Wiseway Supply                    | Matthre Streuer                                |
| 14-Nov-23 TonyMoly Canada Justera Health  08-Nov-23 DistributorCentral OrderMyGear  06-Nov-23 Saatva Bedding Industries of America Aquiline Capital Partners, TZP Group  05-Nov-23 Yusen Terminals Ocean Network Express Nippon Yusen Kaisha  02-Nov-23 Dollar Shave Club Nexus Capital Management Unilever  01-Nov-23 Codero Hosting Patmos 4Screen New England  01-Nov-23 Source Logistics Palladium Equity Partners Novamex (US)  31-Oct-23 Run Free Project Fullsteam  27-Oct-23 Windsor (Business/Productivity Pinetree Capital (China) Diageo  23-Oct-23 PFSweb GXO Logistics Transcosmos Investments & Business Development  20-Oct-23 Wind Group (Retail brands) DIYA Beauty & Wellness Wind Group  19-Oct-23 Fulfill Engine Stahls' Jayson Tompkins  19-Oct-23 Design Miami/ Basic Space Valor Equity Partners  Harbour/vest Partners, Greater Sum Ventures, Harbour/vest Partners  Trafilea Dr. Trevor Cates   | 16-Nov-23 | Wondersign                          | GigaCloud Logistics                            |  |
| 08-Nov-23 DistributorCentral OrderMyGear  06-Nov-23 Saatva Bedding Industries of America Aquiline Capital Partners, TZP Group  05-Nov-23 Yusen Terminals Ocean Network Express Nippon Yusen Kaisha  02-Nov-23 Dollar Shave Club Nexus Capital Management Unilever  01-Nov-23 Codero Hosting Patmos 4Screen New England  01-Nov-23 Source Logistics Palladium Equity Partners Novamex (US)  31-Oct-23 Run Free Project Abu Dhabi Investment Authority, Aquiline Capital Partners, Fullsteam  27-Oct-23 Windsor (Business/Productivity Pinetree Capital (China) Diageo  23-Oct-23 PFSweb GXO Logistics Transcosmos Investments & Business Development  20-Oct-23 WR Group (Retail brands) DIYA Beauty & Wellness WR Group  19-Oct-23 Fulfill Engine Stahis' Jayson Tompkins  19-Oct-23 Design Miami/ Basic.Space Valor Equity Partners  17-Oct-23 Atlantic-Pacific Processing Systems  Blue Star Innovation Partners, Greater Sum Ventures, HarbourVest Partners  Traffiea Dr. Trevor Cates  | 15-Nov-23 | The Locals Sale                     | Out&Back                                       | Jake Cohn                                      |
| 06-Nov-23 Saatva Bedding Industries of America Aquiline Capital Partners, TZP Group 05-Nov-23 Yusen Terminals Ocean Network Express Nippon Yusen Kaisha  02-Nov-23 Dollar Shave Club Nexus Capital Management Unilever  01-Nov-23 Codero Hosting Patmos 4Screen New England  01-Nov-23 Source Logistics Palladium Equity Partners Novamex (US)  31-Oct-23 Run Free Project Abu Dhabi Investment Authority, Aquiline Capital Partners, Fullsteam  27-Oct-23 Windsor (Business/Productivity Software) Pinetree Capital (China) Diageo  23-Oct-23 PFSweb GXO Logistics Transcosmos Investments & Business Development  20-Oct-23 WR Group (Retail brands) DIYA Beauty & Wellness W/R Group  19-Oct-23 Fulfill Engine Stahls' Jayson Tompkins  19-Oct-23 Design Miami/ Basic-Space Valor Equity Partners  17-Oct-23 Allantic-Pacific Processing Systems Blue Star Innovation Partners, Greater Sum Ventures, Harbour/Vest Partners  17-Oct-23 The Spa Dr Trafilea Dr. Trevor Cates   | 14-Nov-23 | TonyMoly Canada                     | Justera Health                                 |  |
| O5-Nov-23 Yusen Terminals Ocean Network Express Nippon Yusen Kaisha  O2-Nov-23 Dollar Shave Club Nexus Capital Management Unilever  O1-Nov-23 Codero Hosting Patmos 4Screen New England  O1-Nov-23 Source Logistics Palladium Equity Partners Novamex (US)  31-Oct-23 Run Free Project Abu Dhabi Investment Authority, Aquiline Capital Partners, Fullsteam  27-Oct-23 Windsor (Business/Productivity Pinetree Capital (China) Diageo  23-Oct-23 PFSweb GXO Logistics Transcosmos Investments & Business Development  20-Oct-23 WR Group (Retail brands) DIYA Beauty & Wellness W/R Group  19-Oct-23 Fulfill Engine Stahls' Jayson Tompkins  19-Oct-23 OwnLoop Adam Spiegel  18-Oct-23 Design Miami/ Basic.Space Valor Equity Partners  17-Oct-23 Atlantic-Pacific Processing Systems Blue Star Innovation Partners, Greater Sum Ventures, Harbour/est Partners  10-Oct-23 The Spa Dr Trafilea Dr. Trevor Cates  | 08-Nov-23 | DistributorCentral                  | OrderMyGear                                    |  |
| 02-Nov-23     Dollar Shave Club     Nexus Capital Management     Unilever       01-Nov-23     Codero Hosting     Patmos     4Screen New England       01-Nov-23     Source Logistics     Palladium Equity Partners     Novamex (US)       31-Oct-23     Run Free Project     Abu Dhabi Investment Authority, Aquiline Capital Partners, Fullsteam       27-Oct-23     Windsor (Business/Productivity Software)     Pinetree Capital (China)     Diageo       23-Oct-23     PFSweb     GXO Logistics     Transcosmos Investments & Business Development       20-Oct-23     WR Group (Retail brands)     DIYA Beauty & Wellness     W/R Group       19-Oct-23     Fulfill Engine     Stahls'     Jayson Tompkins       19-Oct-23     OwnLoop     Adam Spiegel       18-Oct-23     Design Miami/     Basic.Space     Valor Equity Partners       17-Oct-23     Atlantic-Pacific Processing Systems     Blue Star Innovation Partners, Greater Sum Ventures, HarbourVest Partners       10-Oct-23     The Spa Dr     Trafilea     Dr. Trevor Cates  | 06-Nov-23 | Saatva                              | Bedding Industries of America                  | Aquiline Capital Partners, TZP Group           |
| O1-Nov-23 Codero Hosting Patmos 4Screen New England O1-Nov-23 Source Logistics Palladium Equity Partners Novamex (US)  31-Oct-23 Run Free Project Abu Dhabi Investment Authority, Aquiline Capital Partners, Fullsteam  27-Oct-23 Windsor (Business/Productivity Software) Pinetree Capital (China) Diageo  23-Oct-23 PFSweb GXO Logistics Transcosmos Investments & Business Development  20-Oct-23 WR Group (Retail brands) DIYA Beauty & Wellness W/R Group  19-Oct-23 Fulfill Engine Stahls' Jayson Tompkins  19-Oct-23 OwnLoop Adam Spiegel  18-Oct-23 Design Miami/ Basic.Space Valor Equity Partners  17-Oct-23 Atlantic-Pacific Processing Systems Blue Star Innovation Partners, Greater Sum Ventures, HarbourVest Partners  10-Oct-23 The Spa Dr Trafilea Dr. Trevor Cates   | 05-Nov-23 | Yusen Terminals                     | Ocean Network Express                          | Nippon Yusen Kaisha                            |
| O1-Nov-23 Source Logistics Palladium Equity Partners Novamex (US)  31-Oct-23 Run Free Project Abu Dhabi Investment Authority, Aquiline Capital Partners, Fullsteam Pinetree Capital (China)  27-Oct-23 Windsor (Business/Productivity Software)  23-Oct-23 PFSweb GXO Logistics Transcosmos Investments & Business Development  20-Oct-23 WR Group (Retail brands) DIYA Beauty & Wellness W/R Group  19-Oct-23 Fulfill Engine Stahls' Jayson Tompkins  19-Oct-23 OwnLoop Adam Spiegel  18-Oct-23 Design Miami/ Basic.Space Valor Equity Partners  17-Oct-23 Atlantic-Pacific Processing Systems Blue Star Innovation Partners, Greater Sum Ventures, HarbourVest Partners  10-Oct-23 The Spa Dr Trafilea Dr. Trevor Cates  | 02-Nov-23 | Dollar Shave Club                   | Nexus Capital Management                       | Unilever                                       |
| Abu Dhabi Investment Authority, Aquiline Capital Partners, Fullsteam  27-Oct-23 Windsor (Business/Productivity Software) Pinetree Capital (China) Diageo  23-Oct-23 PFSweb GXO Logistics Transcosmos Investments & Business Development  20-Oct-23 WR Group (Retail brands) DIYA Beauty & Wellness W/R Group  19-Oct-23 Fulfill Engine Stahls' Jayson Tompkins  19-Oct-23 OwnLoop Adam Spiegel  18-Oct-23 Design Miami/ Basic.Space Valor Equity Partners  17-Oct-23 Atlantic-Pacific Processing Systems Blue Star Innovation Partners, Greater Sum Ventures, Harbour/Vest Partners  10-Oct-23 The Spa Dr Trafilea Dr. Trevor Cates  | 01-Nov-23 | Codero Hosting                      | Patmos   | 4Screen New England                            |
| Fullsteam  27-Oct-23 Windsor (Business/Productivity Software) Pinetree Capital (China) Diageo  23-Oct-23 PFSweb GXO Logistics Transcosmos Investments & Business Development  20-Oct-23 WR Group (Retail brands) DIYA Beauty & Wellness W//R Group  19-Oct-23 Fulfill Engine Stahls' Jayson Tompkins  19-Oct-23 OwnLoop Adam Spiegel  18-Oct-23 Design Miami/ Basic.Space Valor Equity Partners  17-Oct-23 Atlantic-Pacific Processing Systems Blue Star Innovation Partners, Greater Sum Ventures, HarbourVest Partners  10-Oct-23 The Spa Dr Trafilea Dr. Trevor Cates   | 01-Nov-23 | Source Logistics                    | Palladium Equity Partners                      | Novamex (US)                                   |
| 23-Oct-23 Software) Principle Capital (China) Diageo  23-Oct-23 PFSweb GXO Logistics Transcosmos Investments & Business Development  20-Oct-23 WR Group (Retail brands) DIYA Beauty & Wellness W/R Group  19-Oct-23 Fulfill Engine Stahls' Jayson Tompkins  19-Oct-23 OwnLoop Adam Spiegel  18-Oct-23 Design Miami/ Basic.Space Valor Equity Partners  17-Oct-23 Atlantic-Pacific Processing Systems Blue Star Innovation Partners, Greater Sum Ventures, HarbourVest Partners  10-Oct-23 The Spa Dr Trafilea Dr. Trevor Cates   | 31-Oct-23 | Run Free Project                    |  |  |
| 20-Oct-23 WR Group (Retail brands) DIYA Beauty & Wellness W/R Group  19-Oct-23 Fulfill Engine Stahls' Jayson Tompkins  19-Oct-23 OwnLoop Adam Spiegel  18-Oct-23 Design Miami/ Basic.Space Valor Equity Partners  17-Oct-23 Atlantic-Pacific Processing Systems HarbourVest Partners  10-Oct-23 The Spa Dr Trafilea Dr. Trevor Cates   | 27-Oct-23 |                                     | Pinetree Capital (China)                       | Diageo   |
| 19-Oct-23 Fulfill Engine Stahls' Jayson Tompkins  19-Oct-23 OwnLoop Adam Spiegel  18-Oct-23 Design Miami/ Basic.Space Valor Equity Partners  17-Oct-23 Atlantic-Pacific Processing Systems Blue Star Innovation Partners, Greater Sum Ventures, HarbourVest Partners  10-Oct-23 The Spa Dr Trafilea Dr. Trevor Cates   | 23-Oct-23 | PFSweb                              | GXO Logistics                                  | Transcosmos Investments & Business Development |
| 19-Oct-23 OwnLoop Adam Spiegel  18-Oct-23 Design Miami/ Basic.Space Valor Equity Partners  17-Oct-23 Atlantic-Pacific Processing Systems Blue Star Innovation Partners, Greater Sum Ventures, HarbourVest Partners  10-Oct-23 The Spa Dr Trafilea Dr. Trevor Cates   | 20-Oct-23 | WR Group (Retail brands)            | DIYA Beauty & Wellness                         | W/R Group                                      |
| 18-Oct-23 Design Miami/ Basic.Space Valor Equity Partners  17-Oct-23 Atlantic-Pacific Processing Systems Blue Star Innovation Partners, Greater Sum Ventures, HarbourVest Partners  10-Oct-23 The Spa Dr Trafilea Dr. Trevor Cates   | 19-Oct-23 | Fulfill Engine                      | Stahls'  | Jayson Tompkins                                |
| 17-Oct-23 Atlantic-Pacific Processing Systems Blue Star Innovation Partners, Greater Sum Ventures, HarbourVest Partners  Trafilea Dr. Trevor Cates   | 19-Oct-23 | OwnLoop                             |  | Adam Spiegel                                   |
| 10-Oct-23 The Spa Dr Trafilea Dr. Trevor Cates  10-Oct-24 Trafilea Dr. Trevor Cates  | 18-Oct-23 | Design Miami/                       | Basic.Space                                    | Valor Equity Partners                          |
| ·  | 17-Oct-23 | Atlantic-Pacific Processing Systems |  |  |
| 09-Oct-23 WallsThatSpeak Craig Frames, Permanent Equity  | 10-Oct-23 | The Spa Dr                          | Trafilea                                       | Dr. Trevor Cates                               |
|  | 09-Oct-23 | WallsThatSpeak                      | Craig Frames, Permanent Equity                 |  |

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Jamie Lane



| Deal Date | Companies                   | Investors                              | Sellers                                       |
|-----------|-----------------------------|--|---|
| 06-Oct-23 | Acquire App (San Francisco) |  | Andrew Nutter, Benjamin Orthlieb, Carlos Diaz |
| 04-Oct-23 | Don's Appliance             | Court Square, Kodiak Building Partners | Hillebrand Family                             |
| 02-Oct-23 | Appetize                    | Shift4 Payments                        | SpotOn  |



# Consumer Discretionary M&A Transactions – US & Canada

(In Consumer Discretionary M&A 40 deals were closed in Q4 2023)

| Deal Date | Companies                           | Investors  | Sellers  |
|-----------|-------------------------------------|--|--|
| 17-Dec-23 | UOMA Beauty                         | The MacArthur Fund   | Asher Leids, PLG Ventures, Pure Imagination Brands           |
| 13-Dec-23 | Miracle Method                      | The Riverside Company, Threshold Brands                                    |  |
| 08-Dec-23 | MAV Beauty Brands                   | Nexus Capital Management   | Anthony Nicholas Group, Redmond, TA<br>Associates Management |
| 07-Dec-23 | Aisle (Personal Products)           | Somedays   | Coralus, Red Thread Ventures, Renewal Partners, Weave VC     |
| 07-Dec-23 | Mighty Bright                       | Withit   | DWO Ascent   |
| 04-Dec-23 | John A. Van Den Bosch               | Rubelmann Capital  | Van Den Bosch Family   |
| 01-Dec-23 | Kenkoderm                           | Nexgel   | Olympus Trading Company                                      |
| 01-Dec-23 | My Perfect Pet                      | Alpine Investors, Antelope Pets, Silicon Ventures (California), Starfund   | Karen Neola  |
| 01-Dec-23 | Perfection Pet Foods                | Post Holdings  |  |
| 30-Nov-23 | Bonafide Health                     | Pharmavite   | 1315 Capital, Johnston Associates                            |
| 30-Nov-23 | Canature                            | Entrepreneurial Equity Partners, Mubadala Investment Company, Thrive Foods | Gary Xu  |
| 28-Nov-23 | Base Brands                         | St Regis Group   |  |
| 15-Nov-23 | Fenceworks                          | Gemspring Capital, Harvey & Company  |  |
| 15-Nov-23 | Mitchell Gold + Bob Williams        | Surya  | Mitchell Gold  |
| 13-Nov-23 | 4ever Young Anti-aging Solutions    | Highmount Madison  | Carlton Washington and Deniz Duygulu                         |
| 13-Nov-23 | QRxLabs                             | Forum Brands   |  |
| 09-Nov-23 | Fera Pets                           | Gold Medal Ventures  | Dr. Michelle Dulake & Emily Hsu                              |
| 08-Nov-23 | Instant Brands (Appliance Business) | Centre Lane Partners   | Instant Brands   |
| 07-Nov-23 | Revere Ware                         | Full Sail IP Partners, Warburg Pincus                                      | Instant Brands   |
| 03-Nov-23 | TDBBS                               | Central Garden & Pet   | Bregal Partners  |
| 03-Nov-23 | Nightingale Chairs                  | Alcorn Partners  |  |
| 01-Nov-23 | Noble House Home Furnishings        | GigaCloud Logistics  |  |
| 31-Oct-23 | Buda Woodworks                      | Crescendo Capital Partners (Los Angeles), Montbleau & Associates           | A.P. Brashear Group  |
| 24-Oct-23 | Dietary Pros                        | Lallemand  | Dennis Draeger   |
| 24-Oct-23 | Halo Products Group                 | Worthington Enterprises  |  |
| 24-Oct-23 | Hematix                             | Essex Capital Group  |  |
| 23-Oct-23 | Double Otis                         | Integrated Manufacturing Group   | Linda Otis   |
| 20-Oct-23 | United Granite                      | Acrysil  |  |
| 19-Oct-23 | Setex                               | Elvaston Capital Management  | Christoph Schermuly and Oliver Schermuly                     |
| 18-Oct-23 | Simply Whim                         | The Marquie Group  | Jacquie Angell   |
| 17-Oct-23 | Avera Home Goods                    | Syndicate Sales  | David Boersma  |
| 16-Oct-23 | Thorne Research                     | L Catterton  | Kirin Holdings Company, Mitsui & Company                     |
| 16-Oct-23 | Prestige Fabricators                | VPC Group  | Klaussner Home Furnishings                                   |

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| Deal Date | Companies                   | Investors                                     | Sellers                          |
|-----------|-----------------------------|---|----------------------------------|
| 13-Oct-23 | Musclepharm                 | FitLife Brands                                | Cory Gregory and Brad Pyatt      |
| 11-Oct-23 | The Ideation Lab            | Better For You Wellness                       | lan James and Stephen Letourneau |
| 06-Oct-23 | Espro (Commercial Products) | VIVA Scandinavia                              | Regal Ware                       |
| 04-Oct-23 | Woodharbor Custom Cabinetry | HCI Equity Partners, Wellborn Forest Products | Curtis Lewerke                   |
| 02-Oct-23 | True + Luscious             | BlockChain Loyalty                            | Mehir Sethi                      |
| 01-Oct-23 | Old School Labs             | Pearl West Group                              |                                  |
| 01-Oct-23 | Nightside                   | Everest Group (Omaha)                         | Jess Gupta                       |

Source(s): Pitchbook, Tully  ${\mathcal E}$  Holland Research.



## **About Tully & Holland**

Tully & Holland is a leading Boston-based investment banking advisory firm offering highly customized M&A and corporate advisory to consumer product companies in the US and abroad. Founded in 1992, our seasoned team brings decades of extensive industry and investment banking expertise and the proven ability to successfully complete deals on behalf of our clients. We primarily focus on transactions or businesses with enterprise values ranging from \$10 million to \$250 million. Tully & Holland is a member of FINRA &

## **Our Focus**



- Food Manufacturers & Distributors
- Food Service Manufacturers & Distributors
- **Specialty Foods**
- Beverages
- Seafood
- Restaurants



- E-commerce
- Multi-Channel Merchants
- Catalogers
- **Specialty Retailers**
- **Direct Marketers**



- Health & Beauty
- Home Décor
- Sports & Leisure
- Toys, Gifts & Collectibles
- Travel
- Arts & Crafts

## **Past Clients & Buyers**

















































# **Service Capabilities**



## **Sales & Divestitures**

- Sales
- Mergers
- Recapitalizations Divestitures



Prospect Search

- Valuation
- Negotiation



## **Financings**

- · Equity Growth Capital
- · Senior Debt Financings
- · Bridge Financings
- Mezzanine Financings



# · Business Valuation of

- **Consumer Companies**
- Strategic Consulting Related to Growth and Capital Planning

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